

The Business Diary

Balancing act in Afghanistan

In recent weeks, a new policy conundrum has unfolded for the U.S. as it attempts to help launch a peace process in Afghanistan. Soon after the U.S. government formally requested Pakistan's assistance to bring the Taliban to the table, Islamabad helped facilitate meetings between senior Taliban representatives and U.S. officials in Abu Dhabi. The U.S. government appears to be acknowledging that Pakistan, given its influence over the Taliban, is an important and potentially helpful player in the peace process in Afghanistan. However, it has also signalled its desire for India, its growing defence partner, to be more involved in reconciliation efforts and in Afghanistan more broadly. At various times during his term, President Donald Trump sometimes crudely, as with his mocking comment about New Delhi limiting itself to building libraries in Afghanistan has suggested that New Delhi step up its game. The recent visit to India of Zalmay Khalilzad (in photo), the U.S. Special Representative for Afghanistan Reconciliation, highlights the importance that Washington accords to India in Afghanistan. Herein lies the dilemma: the U.S. cannot have it both ways. If Pakistan is enlisted in reconciliation efforts, India won't be keen to get involved. But if India does take on a larger role, then Pakistan may well step back. To be sure, India and Pakistan have proved to be willing and able to partner regionally. They may struggle to coexist in SAARC, but they do cooperate on the TAPI pipeline, and they're both members of the Shanghai Cooperation Organisation, an arrangement mostly of Central Asian states, and China and Russia. Of course, partnering in Afghanistan is much more delicate and challenging. Fortunately for the U.S., this policy dilemma may work itself out on its own. Despite Prime Minister Narendra Modi's desire for a more robust regional foreign policy, India appears content to keep a low profile in Afghanistan, outside of its continued development and economic assistance projects. Tellingly, New Delhi has distanced itself from the Indian Army Chief's remark supporting talks with the Taliban with no preconditions. Additionally, India will not volunteer to play a role in reconciliation efforts unless formally invited by Kabul. Afghan officials, grudgingly cognisant of Pakistan's significant role, are unlikely to do so unless current efforts to kick-start talks do not bear fruit, or Pakistan is no longer seen as helpful. Still, it is important that India not be left on the outside looking in and efforts to spark a reconciliation process with such major implications for it. Accordingly, the U.S. should keep India fully informed, at the highest levels, about any developments in reconciliation. U.S. officials owe that engagement to one of their most important partners in South Asia.

India reflects shades of ever changing economic reality

India has moved with the world, evolving into a strong nation that has traversed different economic ideologies with some of the policies even turning upside down in the last seven decades. The last to be among the fastest growing economies did not come about on the back of a diktat of a communist regime but in the world's largest and thriving democracy with a social diversity that is wider than that of continents.

Governments of the day always have a crucial role to play in nation building, but it is the people whose ideologies, convictions and aspirations must reflect in the decisions and decisions of a state. In an ever-changing world, these aspirations are not static but quite dynamic, throwing new challenges to the leaders who are given the responsibility to govern, whether it is how or at the time of independence. Let's do backward counting.

Jury is still out and the best thing to do in the big time, its changing decisions is to leave it to be history to judge. So, the history will judge how the landmark decisions of the Narendra Modi government made a difference to the lives of the people which elected it with an impressive majority in the general elections of 2014. The policies and the items behind the same do reflect aspirations of the people, but at times, they are an outcome of frustration which must be dealt with by the leadership in charge. Take for instance, the crackdown of the present government on corruption and black money. What does it reflect and why does it have a large popular support, though there are those who are critical in coffee houses and drawing rooms?

In its independence day address to the nation from the ramparts of the Red Fort, the Prime Minister referred to frustration among the people about the menace of black money. My dear countrymen, today those sitting on the loafs of the people are not able to sleep, but the rates the trust of the hard-working and honest people who now think there is a value for their honesty now. Today there is a festival of honesty... . Shri Modi's reference was to the crackdown on black money through various laws and measures such as Benami Property laws, GST and demonetization.

Whether it is demonetization or data mining about the tax evasion, people at large relate themselves with these actions and support them. Some parts of the trade and industry, especially those which are included in the tax net for the first time, may be dealing with teething troubles, but GST would emerge as a popular programme once the initial hiccups are sorted out. There are not ordinary, run of the mill moves. There is a strong economic philosophy behind the same.

Whether it is GST, demonetization of high value currency notes, massive financial inclusion programmes like Jan Dhan Yojana, connecting the country with a digital network or making people come into the mainstream of the economy by online transactions, in years to come, several of these programmes would become

case studies by the students of history with an evocative impact on the political economy. To be fair to the previous governments, irrespective of party affiliations, quite a few of their decisions were born out of either economic compulsions or the times or strong economic ideology of those behind the same.

For instance, the economic liberalisation of the 1990s, unveiled by P V Narasimha Rao Government, was born out of the hard economic conditions of that time when we had closed ourselves to the rest of the world, so much so, we were not able to earn enough foreign exchange to keep us going and we were perforce complacent with sub-standard products and technologies. While the 1992 liberalisation was born out of compulsions, it became a turning point only when the narrative of economic reforms received a widespread popular

support. There was resistance by some narrow interest groups, but they had to give in once the ideology behind the reforms was acceptable to the nation with a conviction and it continues till date.

Some critical decisions were a tad slow to implement, but have great consequences. The entire initiative of inter-linking of rivers, which was conceived by the Atal Bihari Vajpayee Government between 1999 and 2004, is still in the works and would certainly be a life-changing for millions of farmers and the rural landscape that has to face the fury of either floods or drought.

It is again the Vajpayee Government which drew open the country's telecom sector that has resulted in a revolution, benefiting each and every citizen. No other parallel is yet to emerge where the much talked about bottom of the pyramid has so much been

positively affected as it done by the telecom.

The decades of the 50s, 60s and 70s also saw several critical decisions which were result of the ground economic realities of the time and also reflected national priorities. After independence, the focus was on building a strong industrial base, on the foundation of a robust and large public sector, along with institutions of higher learning as IITs and scientific strides including space trips, which are still doing great work.

The decision to go in for privatisation of rupee came in for criticism from within the Congress Party and then Prime Minister Indira Gandhi felt the need to set her advisers. But, the most important decision of her's was the bank nationalization of 1969, which reflected a popular sentiment of the banks being the exclusive clubs of a few corporate houses. Having

expanded and doing a great work out from class and mass banking, there is again a clamour for privatisation.

In the mid 80s it was Rajiv Gandhi who talked about taking India into 21st century. Dr Manmohan Singh may have been credited with opening the Indian economy but the national mood was prepared by Rajiv Gandhi, helped by his hand-picked VP Singh. The national mood for more and more opening of the economy has again been well captured by the Modi Government which is dismantling further barriers. As the Foreign Investment Promotion Board has been done away with and is to be more easy to bring in foreign investment. For domestic investors, the focus is on systemic reforms rather than discretionary powers of bureaucrats. Economic reality of the country is ever to change, for better!

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Sl. No.	Particulars	QUARTER ENDED			
		31.03.2022 (Audited)	31.12.2021 (Unaudited)	31.03.2021 (Audited)	31.03.2022 (Audited)
1	Income from Operations				
	(a) Revenue from operations	0.27	23.96	14.96	43.05
	(b) Other income	-	-	-	6.24
	Total Revenue (1)	0.27	23.96	14.96	49.29
2	Expenses				
	(a) Cost of material consumed	-	15.90	-	20.93
	(b) Purchases of Stock-in-trade	-	-	10.06	34.01
	(c) Changes in inventories of finished goods/Stock-in-Trade and Work-in-Progress	-	-	0.01	0.50
	(d) Employee Benefit Expenses	5.94	5.93	6.32	0.69
	(e) Finance Costs	0.22	0.13	0.01	0.61
	(f) Selling Expenses	-	-	-	0.34
	(g) Depreciation and amortisation Expenses	0.10	0.08	0.20	0.23
	(h) Amount Written off	-	-	10.21	45.91
	(i) Other Expenses	32.19	1.74	107.10	100.34
	Total Expenses (2)	38.45	24.86	123.74	222.70
3	Profit/(Loss) before Exceptional & Extraordinary items and tax (1-2)	(38.18)	(0.20)	(92.18)	(51.45)
4	Exceptional items	-	-	-	(95.53)
5	Profit/(Loss) before tax (3+4)	-	-	-	-
6	Tax Expenses	-	-	-	-
	(a) Current Tax	-	-	1.88	0.03
	Previous year Taxes	-	-	-	0.13
	(b) Deferred Tax	0.34	(0.20)	(90.63)	(51.78)
7	Profit/(Loss) for the period from continuing operations (5-6)	(38.52)	(0.20)	(90.63)	(93.98)
8	Profit/(Loss) from discontinued operations	-	-	-	-
9	Profit/(Loss) from discontinued operations after tax (8-9)	-	-	-	-
10	Profit/(Loss) for the period (7+10)	(38.52)	(0.20)	(90.63)	(93.98)
11	Other Comprehensive Income				
	A (1) Items that will not be reclassified to profit or loss	-	-	-	-
	(2) Income tax relating to items that will not be reclassified to profit or loss	-	-	-	-
	B (1) Items that will be reclassified to profit or loss	-	-	-	-
	(2) Income tax relating to items that will be reclassified to profit or loss	-	-	-	-
12	Total Comprehensive Income for the period (11+12)	(38.52)	(0.20)	(90.63)	(93.98)
13	(Comprising Profit/(Loss) and other comprehensive income for the period	1,025.08	1,025.08	1,025.08	1,025.08
14	Paid up Equity Capital/Fair value of Rs. 10/- each	-	-	-	-
15	Reserves excluding Revaluation Reserves as per balance sheet of previous accounting year	-	-	-	(894.82)
16	Earnings per equity share for continuing operations				
	(A) Basic	(0.38)	(0.00)	(0.88)	(0.50)
	(B) Diluted	(0.38)	(0.00)	(0.88)	(0.50)
17	Earnings per equity share for discontinuing operations				
	(A) Basic	-	-	-	-
	(B) Diluted	-	-	-	-
18	Earnings per equity share for discontinuing & continuing operations				
	(A) Basic	(0.38)	(0.00)	(0.88)	(0.50)
	(B) Diluted	(0.38)	(0.00)	(0.88)	(0.50)

STATEMENT OF ASSETS AND LIABILITIES

PARTICULARS	Rs. In lakhs	
	As at 31.03.2022	31.03.2021
ASSETS		
1. Non-Current Assets		
(a) Property, Plant and Equipment	3.08	3.97
(b) Deferred Tax Asset	0.58	0.90
(c) Other Financial Assets	236.67	238.97
Total Non-Current Assets	239.53	235.84
Current Assets	0	0
(a) Inventories	13.50	61.73
(b) Cash and Cash Equivalents	0.01	1.67
(c) Other Current Assets	39.66	41.39
Sub Total Current Assets	53.17	104.79
TOTAL ASSETS	292.70	340.63
EQUITY AND LIABILITIES		
Equity		
(a) Equity Share Capital	1025.08	1025.08
(b) Other Equity	(849.37)	(854.02)
Total Equity	175.71	171.06
Non-Current Liabilities		
(a) Financial Liabilities		
(i) Borrowings	107.17	72.30
Total Non-Current Liabilities	107.17	72.30
Current Liabilities		
(a) Financial Liabilities		
(i) Borrowings	109.46	112.54
(ii) Trade Payables	0	0
A) Total Outstanding dues of MSME	0	0
B) Total Outstanding dues of Creditors other than MSME	0.12	29.12
C) Provisions	2.10	5.17
Total Current Liabilities	111.70	146.83
TOTAL EQUITY AND LIABILITIES	292.70	340.63

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2022

PARTICULARS	Rs. In lakhs	
	31st March 2022	31st March 2021
A CASH FLOW FROM OPERATING ACTIVITIES		
Net Profit/(Loss) Before Tax	(51.45)	(95.53)
Adjustments for:		
Provision for Depreciation	22.70	-
Depreciation	0.34	0.80
Operating Profit before Working Capital Changes	(28.41)	(94.73)
Movements in Working Capital:		
Increase/(Decrease) in Trade Payables	(28.99)	(37.00)
Decrease/(Increase) in Prepayments	(1.07)	(2.25)
Increase/(Decrease) in Borrowings	(3.10)	19.49
Increase/(Decrease) in Trade Receivables	25.53	24.54
Increase/(Decrease) in Inventories	-	34.00
Decrease/(Increase) in other Financial assets	-	80.23
Decrease/(Increase) in other current assets	1.73	(0.61)
Cash generated from operations	(34.31)	23.62
Less: Income Tax Refund paid	3.03	(1.80)
Net Cash flow from Operating activities	(34.28)	21.82
B CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Fixed Assets	(6.35)	-
Net Cash used in Investing activities	(6.35)	-
C CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds from Long Term Borrowings	33.87	(92.30)
Interest paid	-	-
Net Cash used in financing activities	33.87	(92.30)
Net increase in cash & Cash equivalents	(0.76)	(18.00)
Cash and Cash equivalents at the beginning of the year	1.67	19.67
Cash and Cash equivalents at the end of the year	0.91	1.67

NOTES:
1. The Audited Financial Results were taken on record by the Board of Directors in their meeting held on 27.05.2022.
2. Previous Year figures have been regrouped wherever necessary.

Place: Hyderabad
Date: 27.05.2022

For Hindustan Bio Sciences Limited
J.V.R. Mohan Raju,
Managing Director

The Business Diary

Evening Daily Newspaper

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